

**OPENTHEBOOKS**

**2021**

**ANNUAL**

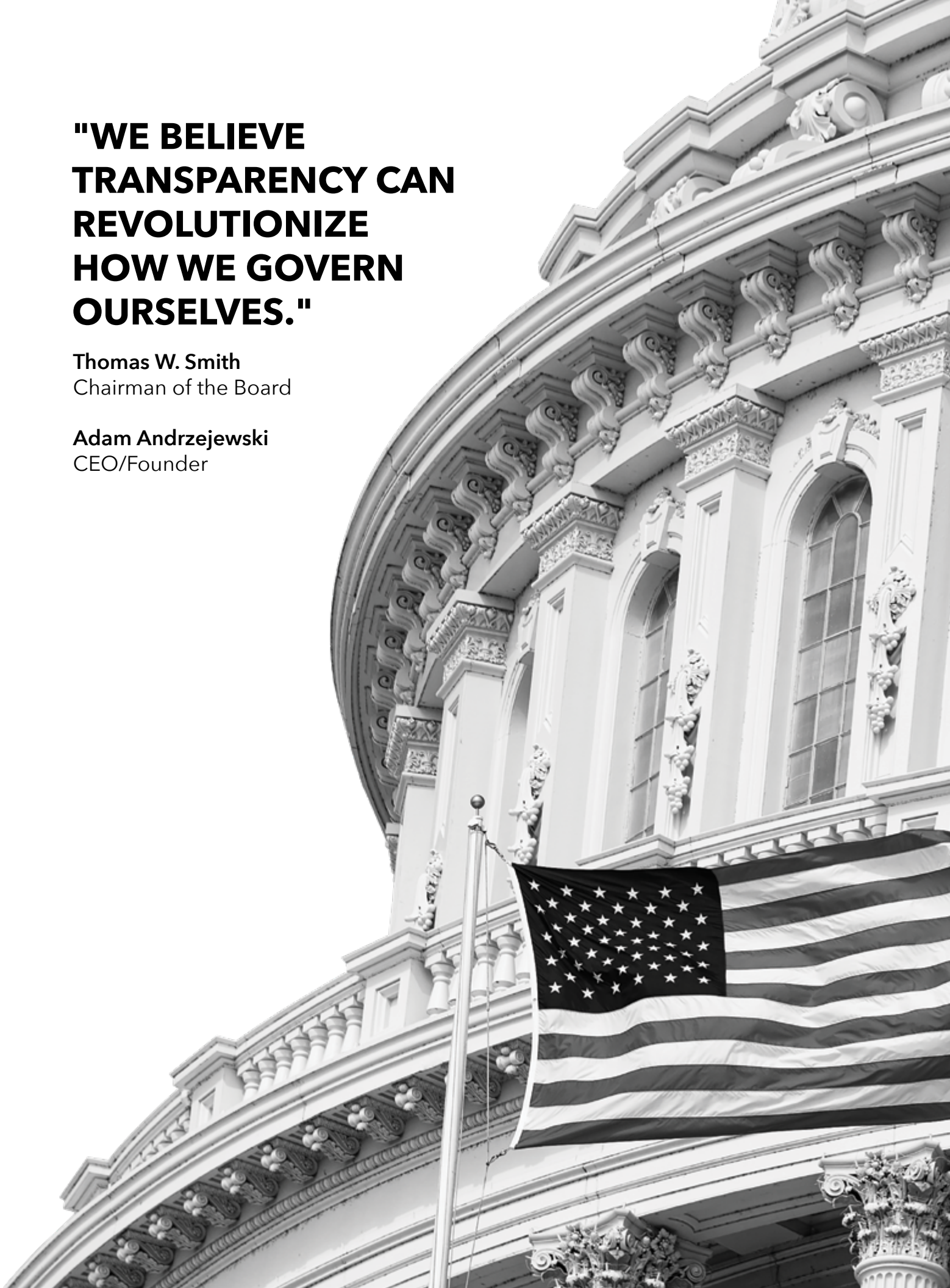
**REPORT**



**"WE BELIEVE  
TRANSPARENCY CAN  
REVOLUTIONIZE  
HOW WE GOVERN  
OURSELVES."**

**Thomas W. Smith**  
Chairman of the Board

**Adam Andrzejewski**  
CEO/Founder



# LETTER FROM THOMAS W. SMITH AND ADAM ANDRZEJEWSKI

The federal debt has exploded by five times over the past two decades, and is now approaching \$30 trillion, with no end in sight. Today our elected officials are dreaming up new schemes to spend taxpayers' hard-earned income. The twin problems of spending and debt will never be addressed by elected officials or bureaucrats. After all, they benefit from the spending. The job has to begin with taxpayers and voters. That's where we come in.

Our goal at OpenTheBooks is to educate the voting public about how their tax dollars are spent. We believe transparency will be transformational in how our country is governed. Once voters know how their money is being spent, they will begin to ask questions that never occurred to them before.

The printing press was instrumental in bringing about the Protestant reformation and the nation state. The copying machine helped to bring down the Soviet empire in central Europe. The spinning machine sparked the industrial revolution. Mark Mills in his new book, *The Cloud Revolution*, points out that we are on the cusp of a technological revolution the equivalent to the Industrial Revolution. Like the printing press revolution, nothing, including government, is immune.

*The Economist* stated that Big Data would change social science like the microscope changed medicine. Big Data, the Cloud Revolution, the IT world can do for government what the microscope did for medicine. It will shine a light on government for everyone to see.

OpenTheBooks has the technology to bring the expenditures of every one of the 139,000 government agencies online, real time to every cell phone, iPad, and computer. This will enable everyone - every voter and every taxpayer - access to every governmental expenditure at every level: local, state, and federal. Voters can now review government checkbooks, just as they monitor their own.

Last year, OpenTheBooks filed 47,000 Freedom of Information Act requests. We captured \$12 trillion in government spending, 49 of 50 state checkbooks, 25 million public employee salaries, lists of government contracts and grants, pensions, and some personal records.

Our mobile app will be publicly available at the end of the first quarter in Apple stores and Google Play stores. This will allow access to 613 million individual vendor payments, 20 million public employee salaries, and 5 million individual pensions from an estimated 50,000 government entities. We are updating our files monthly with new information.

Later this year, we expect to have our e-commerce site up and running which will allow for the easy export of government expenditures. In essence, we will be making our large database much more user-friendly. It will feel Amazon-like with a cart and a checkout counter. It will be available 24 hours a day, 7 days a week, at the fingertips of academics, political leaders, would-be politicians, the media, and especially tax-paying voters.

Each of those 47,000 Freedom of Information Act requests have to be followed up on. Naturally, we run into resistance from politicians and heads of agencies who wish to keep their budgets and expenditures from the public. We understand: some of this information may be embarrassing to them. Once they know we are watching, they may take greater care of the resources provided to them.

For instance, the Vice President has refused to give us any information on how her office spends your tax dollars. The Federal Reserve gave us only 369 names out of 23,000 employees. (Why does the Federal Reserve need 23,000 employees?) The U.S. Postal Service (now, this is hard to believe) refused to give us any of their operating expenses because it is, we are told, a “trade secret.” It is equally hard to imagine Federal Express or UPS waiting to get their hands on the U.S. Postal Service’s money-losing “trade secrets.” The desire for secrecy is nonpartisan. Republicans in the House of Representatives held a secret vote on earmarks. Republicans! A secret vote! Meanwhile, the red state of South Dakota only allows a request for one public employee salary at a time.

We had to sue Wyoming for their state checkbook. We won. We are suing California for their line-by-line state checkbook. We expect a judgement soon. We are working with two public interest law firms, The Cause for Action Institute and the Judicial Watch to represent us in court.

Last year was a brand-building year. Our focus was to make our reports more timely so that voters and interested journalists can react to them in real time. We worked weekends to bring this about. In 2021, we published over 298 oversight reports versus 43 the year before. Our goal next year is to launch 500 investigations. Our media attention has exploded, growing from 3,000 citations in 2020 to over 7,000 citations in 2021. We expect to continue this momentum into 2022.

In 2021, the BBC, *The Wall Street Journal*, *USA Today*, CNBC, “American Greed,” *The Washington Post*, *The Chicago Tribune*, CSPAN, and many more featured our investigations. Eleven shows on Fox News showcased our findings, including “The Tucker Carlson Show,” “Hannity,” “The Laura Ingraham Show,” “Outnumbered with Emily Compagno,” and “Primetime with Jesse Watters.”

Fifty-four investigations were published in *Forbes*. The Sinclair Broadcast Group syndicated our “Waste of the Day” column published at RealClearPolitics. Sinclair also aired our “Waste of the Week” interview each Friday from The National Desk on their 190 ABC, NBC, CBS, and Fox local stations.

Information-at-fingertips 24 hours a day is embedded in our culture today. Our focus is to expand that culture to government. Our technology makes it possible, for example, for anyone attending a school board meeting or town council meeting to have every expense of that school district and town on their cell phone. And by year end, it will be dramatically more user-friendly.

Eventually, our elected officials, our bureaucrats will come to understand there is no place to hide. When that happens, it will be transformational. Irresponsible spending will be dramatically reduced. Annual deficits will be substantially reduced or eliminated. Our government will become far more efficient, less bloated, and more attentive to taxpayers. It is hard to imagine anything more powerful to the preservation of our country, of our democracy than bringing to light every government expense.

We appreciate all of the help you have given us. Our goal is to be the equivalent of an Amazon when it comes to allowing the public access to every tax dollar spent.



Thomas W. Smith  
Chairman



Adam Andrzejewski  
CEO/Founder

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*"Power tends to corrupt and  
absolute power corrupts absolutely."*

**LORD ACTON**

# 2021 AT A GLANCE

"When you can't make them see the light, make them feel the heat."  
President Ronald Reagan

**\$12 TRILLION**

CAPTURED  
TOTAL PUBLIC  
EXPENDITURES

**25 MILLION**

Virtually Every Public  
Employee Salary  
& Pension Record At Every  
Level Of Local, State,  
& Federal Government  
(FY2020)

**16.1 MILLION**

ALL-TIME VIEWS AT  
FORBES ON OUR  
206 STUDIES

**7.2 MILLION**

FACEBOOK ENGAGEMENTS (LIKES, CLICKS, REACTIONS,  
COMMENTS, ETC.)

**1,464,431**

WEBSITE SESSIONS AT  
OPENTHEBOOKS.COM

**491,123**

FACEBOOK  
FOLLOWERS

**200,000**

EMAIL  
SUBSCRIBERS

**47,000**

FREEDOM OF INFORMATION ACT  
REQUESTS FILED

**7,047**

MEDIA MENTIONS

**49 of 50**

CAPTURED STATE  
CHECKBOOKS

**3+ MILLION**

YouTube Views On  
*The Depth Of The Swamp*  
By CEO/Founder

**Adam Andrzejewski**  
National Leadership Seminar  
Hillsdale College  
Naples, FL | February 2020

**298**

INVESTIGATIONS PUBLISHED

**1**

LAWSUIT AGAINST  
CALIFORNIA FOR REFUSING  
TO PRODUCE THEIR STATE  
CHECKBOOK

**2**

OVERSIGHT REPORTS

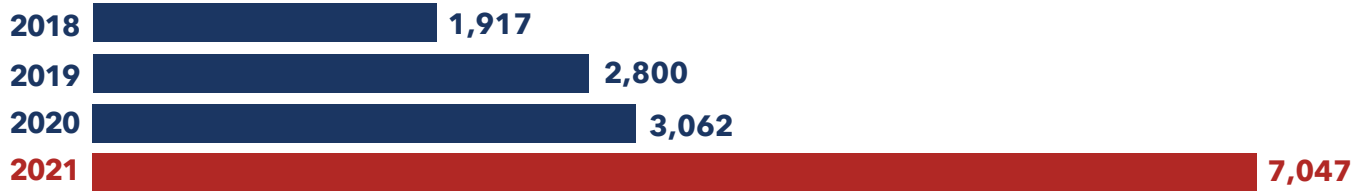
**100+**

NATIONAL TELEVISION INTERVIEWS DURING CALENDAR YEAR 2021

# KEY METRICS

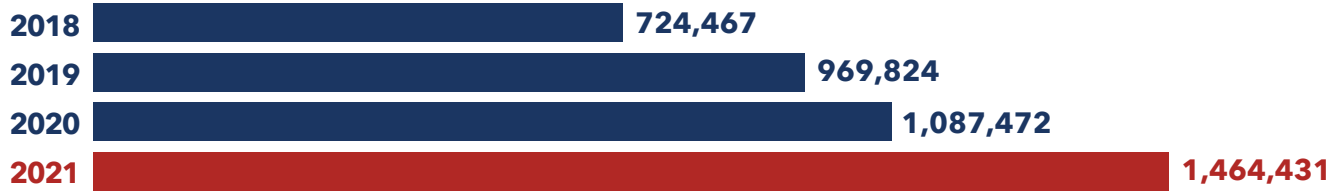
## Total Media Mentions

Source: Meltwater

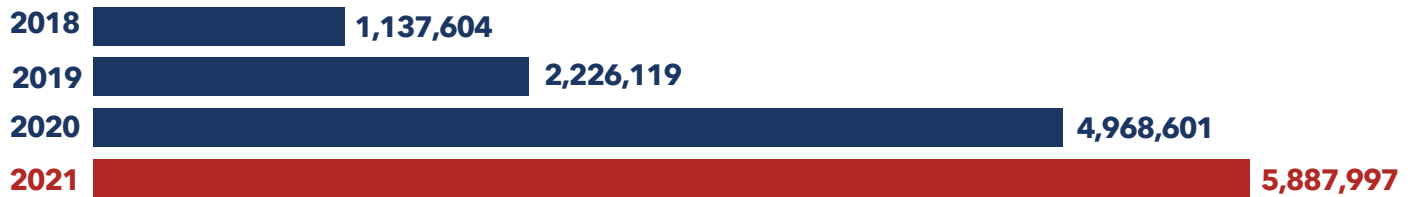


## Website Sessions

Source: Google Analytics



## Forbes Pageviews On Our Studies



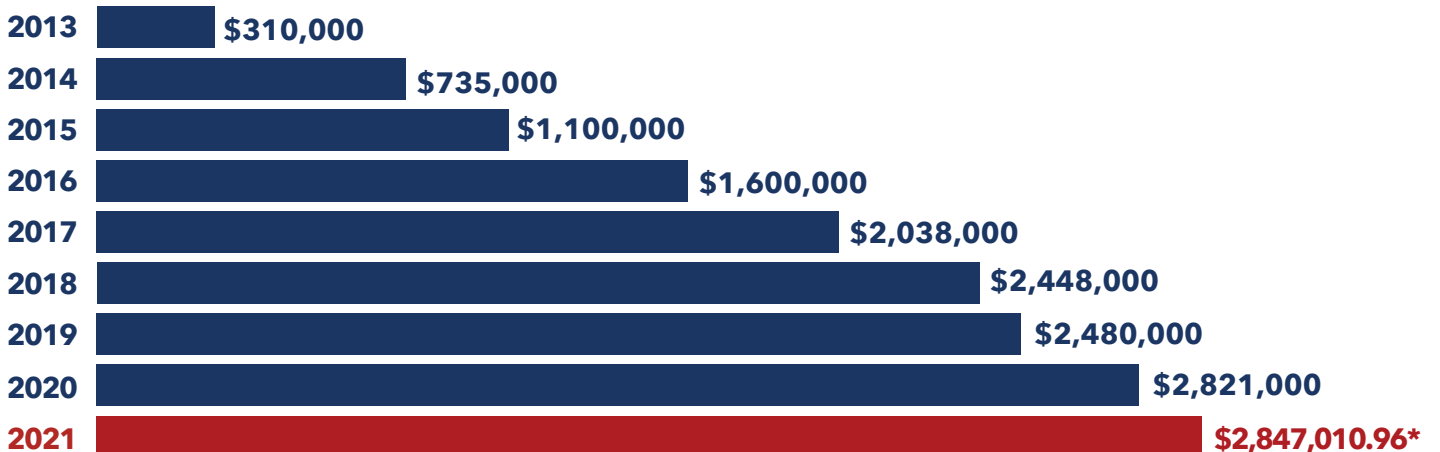
## Email Subscribers



## Facebook Followers



## Revenue by Fiscal Year



\*Gifts through 1/14/2022

“... a regular Statement and Account of the Receipts and Expenditures of all public money shall be published from time to time.”  
**U.S. Constitution, Article I, Section IX**

“Every Dime. Online. In Real Time.”  
**OpenTheBooks.com: Our Brand Is Transparency**

## OUR STRONGEST YEAR EVER

Rather than 43 investigations (2020), we published 298 oversight investigations. We filed 47,000 Freedom of Information Act (FOIA) requests – the most in American history – up from 40,000 requests last year. We received 7,000+ media mentions and citations, which was more than in the previous two years combined!

We believe transparency revolutionizes U.S. public policy and politics.

Our mission changes the culture with the power of the Freedom of Information Act, the latest technologies, and forensic auditing techniques. We do this hard work, so you can follow the money – even in your school district, township, country, or municipality.

We closed out the year with an open letter in The Wall Street Journal outlining the cost of the Build Back Better bill. National Review cited our ad as one of the key reasons that the bill failed in the U.S. Senate.

In 2021, national media that featured our investigations included the BBC, Wall Street Journal, USA Today, CNBC’s American Greed, The Washington Post, Chicago Tribune, C-SPAN, Drudge Report, and many more. Our 54 investigations at Forbes racked up 6 million views and shined a white-hot spotlight on waste, fraud, corruption, and taxpayer abuse.

Our “Waste of the Day” column published at Real Clear Policy was syndicated by the Sinclair Broadcast Group (a Fortune 500 company)—owners of 190 ABC, NBC, CBS, and FOX local stations across America.

At least eleven shows at Fox News covered our investigations including The Tucker Carlson Show; Hannity!; The Ingraham Angle; Outnumbered with Emily Compagno; PrimeTime with Jesse Watters; Mornings with Maria; Cavuto Live; America’s Newsroom; Stuart Varney & Co. and more.

In 2021, the brand of OpenTheBooks became synonymous with transparency.



**Adam Andrzejewski**  
 CEO/Founder of OpenTheBooks.com



# 2021 OVERSIGHT & INVESTIGATIONS

- 1 **Dr. Anthony Fauci**
- 2 **2021 American Rescue Act**
- 3 **\$392,000 L.A. Lifeguards**
- 4 **Earmarks**
- 5 **Big City Mayors  
Defunding The Police**
- 6 **Foreign Aid**  
OpenTheBooks Oversight Report
- 7 **Mapping The Swamp**  
OpenTheBooks Oversight Report
- 8 **Panorama Education**
- 9 **Federal Informants**
- 10 **Key Media**
- 11 **Waste Of The Day**
- 12 **Open Letter To Mr. & Ms. Taxpayer**  
Published at the Wall Street Journal
- 13 **The 'Con' in Congress**  
CNBC's American Greed
- 14 **The Depth of the Swamp**  
Speech at Hillsdale College

## AS SEEN IN



## DR. ANTHONY FAUCI

### The Highest Paid Employee In The Entire U.S. Federal Government – Even Out-Earning The President

Published: Forbes | January 2021  
890,499 views

### Dr. Fauci's Golden Parachute Will Exceed \$350K Per Year – The Largest In American History

Published: Forbes | December 2021  
56,846 views

### Transparency, Media And Legislative Impacts

- January: Launched our findings at **Forbes** (890,499 views) that Dr. Fauci earned \$417,000 in 2019 and \$434,000 in 2020 – out-earning all 4.3 million federal employees.
- Between years 2015 and 2020, Fauci had a \$100,000 pay raise from \$335,000 to \$434,000.
- **Major television:** ABC Jimmy Kimmel Live; FOX News and FOX Business; 190 ABC, NBC and CBS stations of Sinclair Broadcast Group; 198 ABC, NBC, and CBS stations of Nexstar Media Group; Newsmax; and TheBlaze.
- Repeatedly mentioned on The Sean Hannity Show at Fox News and cited on Outnumbered with co-host Emily Compagno (June 2021).
- **Major Radio:** Rush Limbaugh Show, Mark Levin Show, and Jim Bohannon Show.
- **Major websites:** Daily Mail, Newsweek, Daily Caller, Newsmax, The Federalist, Breitbart, Cheddar, Real Clear Politics, MSN News, Washington Times, Washington Examiner, PoliFact, and ZeroHedge.
- Referenced in **Yahoo! News** when the “Fire Fauci Act” was introduced in Congress by Rep. Thomas Massie (R-KY).
- **December:** Launched our estimate of Dr. Fauci's \$350,000 retirement pension at Forbes – it's nearly \$1,000 per day and over \$1 million in his first three-years alone.
- **Coverage included** Stuart Varney & Co. at Fox News; and on the Wake Up America morning show at Newsmax (twice). FoxNews.com had our findings as the lead story for two hours. Over 75 national media provided additional coverage including Business Insider, Daily Mail, The New York Post, Yahoo!, The Washington Examiner, Epoch Times, The Charlie Kirk Show, Zerohedge, and more.

**AS SEEN IN**



**BATTLING WASTE IN THE \$1.9T AMERICAN RESCUE ACT OF 2021**

**Paid To Stay Home**

Covid Aid Bill Pays Fed. Employees With Kids Out Of School Up To \$21k

Published: Forbes  
March 2021 | 617,135 views

**Is There Wasteful Spending In The \$1.9T Coronavirus Stimulus Bill?**

Published: Forbes  
March 2021 | 206,992 views

**\$350 Billion Covid Bailout To States, Cities & Counties**

Published: Forbes  
March 2021 | 22,288 views

**Transparency, Media And Legislative Impacts**

- Our auditors mapped the \$350 billion bailout to the 50 states, 600 tribes, 7 territories, and 30,000 localities across America. Created an interactive map so citizens can review their local "congressional bailouts."
- Published at **Forbes** (617,135 views), we discovered a new perk for federal employees: paid \$1,400 for up to 15 weeks to stay home if their kids aren't enrolled in a fulltime school. Cost? \$570 million.
- Partnered with **USA Today** (circ: 1.2 million) and shared our findings of the wasteful spending in the bill. We helped influence the frame and findings of the piece, "Is Biden's \$1.9T Covid-19 Relief Package Too Much?"
- **Fox News** covered our findings. **180 ABC, NBC,** and **CBS** stations owned by **Sinclair Broadcast Group** aired three national segments. We had two hours on **CSPAN's Washington Journal** program to outline the waste. **Newsmax** aired two interviews including on their national morning show and Sunday "**Save The Nation**" program.
- Our three investigations published at **Forbes** received a total of 850,000 views.
- **Other websites providing coverage** included Townhall, Daily Signal, The Blaze, Real Clear Politics, ZeroHedge, The College Fix, Louder with Crowder, The Daily Wire, Yahoo! News, and the Epoch Times.

**AS SEEN IN**



**\$392,000 L.A. LIFEGUARDS**

**Top Paid  
L.A. Lifeguards  
Earned Up To  
\$392,000 In 2019**

Published: Forbes  
March 2021 | 257,147 views

**The \$392,000  
Lifeguard:  
Baywatch As  
A Union Shop**

Published: Wall Street Journal  
May 2021 | Circ. 2.8 million

**Transparency, Media And Legislative Impacts**

- Launched our findings at **Forbes** (257,147 views) and **The Wall Street Journal** (2.8 million subscribers) that Los Angeles County lifeguards are paid up to \$392,000 per year in total compensation.
- We found 82 lifeguards made more than \$200,000 and seven lifeguards made between \$300,000 and \$392,000 in 2019, the latest year available.
- Driving taxpayer costs higher was the overtime payouts and public-sector union membership. We found that a single lifeguard earned \$630,000 in overtime alone during a five-year period!
- Made national and international news including two pieces in **The Wall Street Journal**, **Drudge Report**, **Fox Business**, **Daily Mail**, **New York Post**, and **iHeart Radio's 'Deep Dive'** podcast.
- **Major television, radio, and website coverage** including local coverage on KABC radio, ABC-7 Los Angeles, FOX11- Los Angeles, NBC - Los Angeles, Politico, California Political Review, and California Policy Center.
- **National websites** included The Daily Wire, Daily Caller, Breitbart, Real Clear Politics, ZeroHedge, and more.

**AS SEEN IN**



**THE CURRENCY OF  
CORRUPTION IN CONGRESS:  
EARMARKS ARE BACK**

**\$370 Million In Earmarks  
To 23 Newly Elected  
Republican Freshmen**

Published: Forbes | June 2021

**New Earmarks Costing  
Taxpayers \$10B Proposed By  
324 Members Of Congress**

Published: Forbes | May 2021

**Transparency And Media Impacts**

- Our auditors spent a collective 125 hours in one day to compile - from 324 Member of Congress websites - **3,309 earmarks costing taxpayers \$9.3 billion**. Republicans earmarked \$4.7 billion and Democrats \$4.6 billion
- In the initial snapshot (May 2021), 6 of the top 7 Members proposing earmarks were Republicans and 14 out of the top 25.
- 23 Republican freshmen received \$370 million in Pelosi’s approved earmarks. These freshmen tipped the Republican House embrace of earmarks.
- Created an interactive map of the earmarks by congressional district across USA.
- Five television networks aired our findings including **FOX News**; the **170 ABC, NBC, and CBS stations of Sinclair Broadcast Group** - two segments including an interview with Jan Jeffcoat; **One America News Network (OANN)** interview with Stephanie Myers; **NewsMax, Wake Up America interview**; and **Epoch TV**.
- Other groups providing coverage included **Real Clear Politics, Yahoo! News, Newt’s World 360, ZeroHedge, Epoch News, and Jim Bohannon’s national radio show**.
- **Key issue:** Our Honorary Chairman In Memoriam U.S. Senator Tom Coburn successfully fought to ban earmarks. The ban lasted for over a decade.

## AS SEEN IN



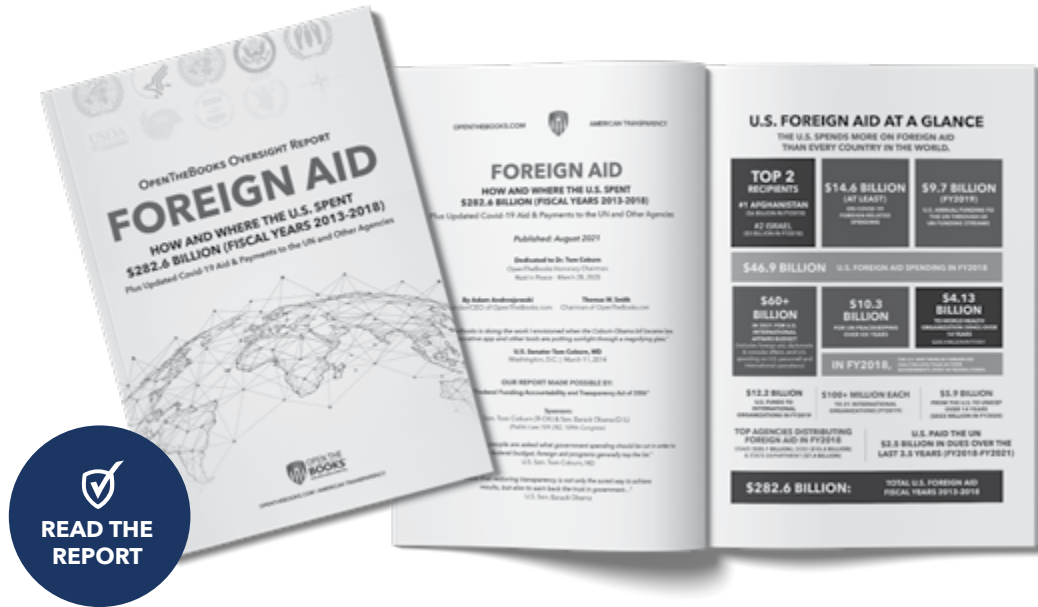
# BIG CITY MAYORS DEFUNDED THEIR POLICE WHILE SPENDING MILLIONS ON THEIR OWN POLICE PROTECTION

Published: Forbes | July 2021

### Transparency And Media Impacts

- Launched our findings at Forbes and the 190 **ABC, NBC, CBS** and **Fox Local** affiliates of **Sinclair Broadcast Group** (a Fortune 500 company) from their **National Desk** platform.
- We found that only Democratic Mayors defunded their police and spent millions of taxpayer dollars using the police on their own police security. Our entire study published at **Forbes**.
- **Fox News** host Emily Compagno drove segments on **Gutfeld!**, **Outnumbered** and **Kennedy** shows.
- **Fox Business** and **Fox News** ran their segments on **Mornings with Maria**; **Cavuto Live**; **Stuart Varney & Co.**; and **America's Newsroom**.
- **One America News**, John Hines correspondent, aired a news story and our long-form interview segment. Other national and international media included **New York Post**, **Daily Mail**, **Yahoo! News**, **Washington Examiner**, the #WasteOfTheDay column at **Real Clear Politics**, Mark Tapscott at **Epoch Times**, **Daily Signal** and **iHeart Radio**, including Westwood One's **Jim Bohannon Show**.
- **Changed the national narrative on 'Defund The Police'**: In Los Angeles, Seattle, and New York. Candidates for mayor were running on the issue and swearing off their police protection details – since their police forces were defunded.
- Our study re-aired in a 6-minute year-end special on **The National Desk** at **Sinclair Broadcast Group**.

AS SEEN IN



FOREIGN AID

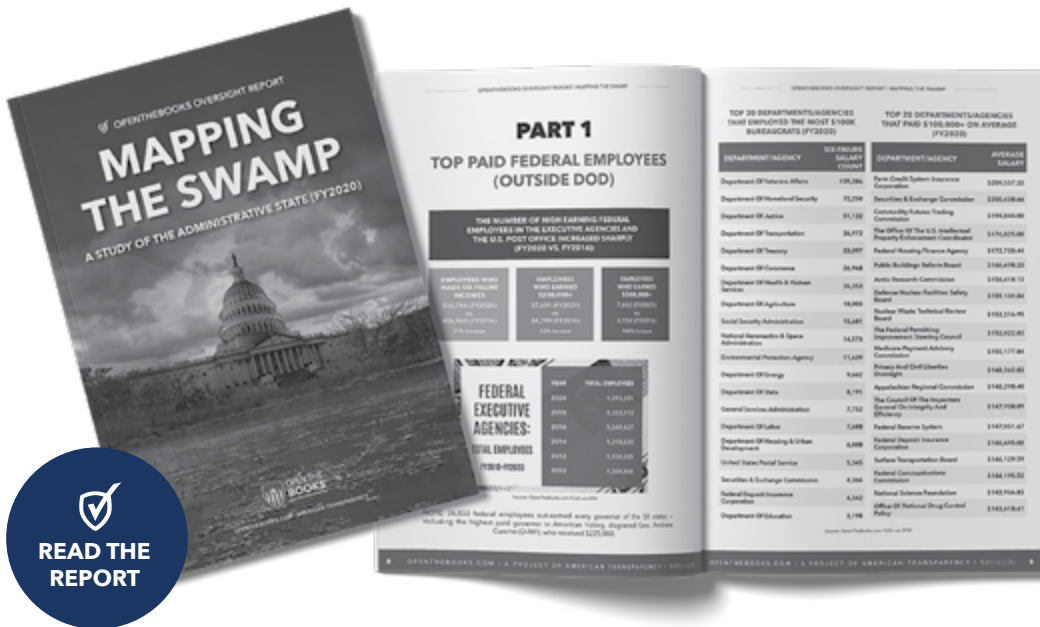
How and Where the U.S. Spent \$282.6 Billion (Fiscal Years 2013-2018)

OpenTheBooks Oversight Report | Published: August 2021

Transparency And Media Impacts

- **U.S. foreign aid** dwarfed federal payments to 48 out of 50 state governments - only California and New York received more. Launched our findings at Sinclair Broadcast Group on The National Desk morning show and in our Forbes policy column.
- **Afghanistan was the #1 recipient of U.S. foreign aid** at \$6 billion per year and exceeded all other 170 countries. The Afghan security forces also received \$83 billion over a 20-year period in military equipment and training.
- **The Taliban overran Afghanistan** and captured the U.S. provided war chest: 75,000 military vehicles; 200 airplanes and helicopters; 600,000 weapons, and much more. The Taliban is classified under U.S. law as a terrorist organization. **Forbes:** Our investigations quantifying U.S. military gear left behind received over 660,000 views.
- **Major television:** BBC World News; Ingraham Angle at FOX News; Fox News Primetime With Jesse Watters; Wake Up America at NewsMax TV; two primetime interview segments on Cortes & Pellegrino at NewsMax TV; Waste Of The Week on The National Desk at Sinclair Broadcast Group and 190 ABC, NBC, CBS and Fox affiliates across America; and TheBlaze TV.
- **Other major coverage:** The New York Post; WABC New York City; The Charlie Kirk Show; Daily Wire; five 'Waste Of The Day' pieces at Real Clear Politics; The Lars Larson Show; Washington Times; Washington Examiner; Yahoo! News; Jim Bohannon National Radio Show; Graham Ledger Podcast; and Instapundit. Findings aired on Outnumbered at Fox News with Host Emily Compagno.
- The State Department issued guidance to the Government Accountability Office (GAO) and the Special Inspector General For Afghanistan Reconstruction (SIGAR) to remove all Afghan military equipment audit reports. We had proactively captured those reports and reposted them at OpenTheBooks.com. These reports were cited by the Fact Checker at Washington Post and Daily Mail.
- Findings showcased in U.S. Sen. Joni Ernst's **Squeal Award** published in August - highlighting key examples of taxpayer abuse. Former Amb. Donald Johnson's editorial at **Fox News** and **New York Post** highlighted our findings.
- Presented to 400 key influencers at **Council For National Policy Conference** at the Broadmoor in Colorado.

AS SEEN IN



# MAPPING THE SWAMP

## A Study of the Administrative State (FY2020)

OpenTheBooks Oversight Report | Published: September 2021

### Transparency And Legislative Impacts

- Launched our findings on **Sinclair Broadcast (a Fortune 500 Company)** and their **190 ABC, NBC, CBS, and FOX affiliates** across America, from their **National Desk** platform. Showed how The Swamp is winning and the administrative state continues to grow: 1.4 million executive agency employees, a modern-day high.
- **Big salaries:** the average pay in most federal agencies is \$100,000+.
- **Big benefits:** the average bureaucrat receives 44-days of Paid Time Off (PTO).
- Then, we published our findings at **Forbes** (365,198 views) and topped the **Drudge Report** for 44-hours. We showed how the Occupational Safety and Health Administration (OSHA), a regulatory agency, was tasked with enforcing the Biden vax mandate using draconian fines - a tenfold increase in fines hidden inside the \$3.5T reconciliation act being considered by the U.S. House.
- **Television coverage:** Tucker Carlson Tonight; Hannity!; The Ingraham Angle; Wake Up America on Newsmax; and EpochTV.
- **News coverage:** Daily Wire; Daily Mail; "Waste of the Day" at RealClearPolicy; Government Executive; Zero Hedge; Breitbart; Charlie Kirk Radio Show; Lars Larsen radio show; the Committee to Unleash Prosperity, and many others.
- Legislative pushback to the vaccine mandate included Republican Study Committee in Congress and the State Financial Officers Foundation alongside 24 state treasurers, auditors, and financial officers who highlighted our findings.
- Coverage included the lead story at **Fox News** written by Ethan Barton regarding our discovery of Biden's vax mandate enforcement mechanism - OSHA fines up to \$700,000 per violation.



## AS SEEN IN



## PANORAMA EDUCATION

**Co-Founded By U.S. AG Garland's Son-In-Law,  
Contracted With 23K Public Schools And Raised  
\$76M From Investors**

Published: Forbes | October 2021 | Views 60,932

### Transparency And Media Impacts

- When U.S. Attorney General Merrick Garland sic'ed the FBI on parents who stood up at local school board meetings, we turned a white-hot spotlight on his son-in-law's K-12 survey company.
- We published our findings at **Forbes** and found that Panorama has a large footprint in K-12 education with contracts in 50+ of the nation's 100 largest school districts. The company describes its business as supporting "13 million students in 23,000 schools and 1,500 districts across 50 states."
- Searching our proprietary database of federal, state, and local expenditures, we found \$27 million in government payments to Panorama. Contracts were lucrative with some consulting charging taxpayers \$250 per hour.
- Our findings included the discovery of \$60 million in venture capital raised from Mark Zuckerberg, Priscilla Chan, and Steve Jobs' widow Lauren Powell Jobs. We likened Panorama's surveys to "the gateway drug for Critical Race Theory."
- Our broadcast launch on **The National Desk** at **Sinclair Broadcast Group** aired on **190 local ABC, NBC, CBS, and FOX stations** across America. Our findings were also aired at **Fox News** on the major primetime programs: **Ingraham Angle, Hannity!, and The Tucker Carlson Show.**
- **Major media** covering our findings included the New York Post, National Review, Fox Business, Zero Hedge, The Wilkoff Majority on Sirius XM, The Charlie Kirk radio show, and Snirdley's WABC radio program in New York City.

*Photo: Courtesy of the U.S. Department of Justice | Public Domain*

## AS SEEN IN



## FEDERAL INFORMANTS

### FBI And Other Agencies Paid Informants \$548 Million In Recent Years With Many Committing Authorized Crimes

Published: Forbes | November 18, 2021 | 50,779 views

#### Transparency And Media Impacts

- Our investigation delineated the size and scope of the federal informant program: tens of thousands of informants; paid hundreds of millions of dollars; who were authorized to commit tens of thousands of "crimes." Some informants were minted as millionaires.
- Our broadcast launch was on **The National Desk** at **Sinclair Broadcast Group** (a Fortune 500 company) on **190 ABC, NBC, CBS, and FOX** local television stations.
- The **Associated Press** picked up our story on their news wire.
- Our findings were aired in a news package on **Special Report with Brett Baier and America's News Desk** at **Fox News**. Correspondent David Spunt hailed us as "whistleblowers" for exposing this complex and calling for reforms and transparency.
- Major media covering our findings included our interview with **Wake Up America** at **NewsmaxTV**, **The Tipping Point With Kara McKinney** at **One America News Network**, **The Charlie Kirk Show**, **Lars Larson radio show**, and **Real Clear Politics**.

# KEY MEDIA



**THE STAGGERING COST OF U.S. MILITARY GEAR LEFT BEHIND**  
 BBC World News | August 29, 2021



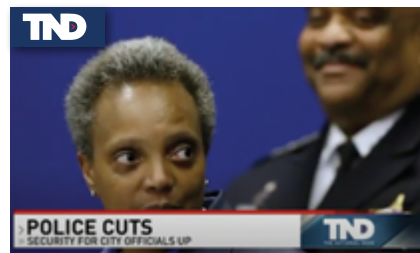
**HOW TAXPAYER DOLLARS HAVE BEEN USED TO "AID" AFGHANISTAN**  
 The Ingraham Angle on Fox News  
 August 17, 2021



**ARMING THE ENEMY**  
 PrimeTime With Jesse Watters on Fox News  
 August 27, 2021



**"OUTNUMBERED" WITH EMILY COMPAGNO: COST OF U.S. MILITARY EQUIPMENT LEFT IN THE HANDS OF THE TALIBAN**  
 Fox News | September 1, 2021



**DEMOCRATIC MAYORS DEFUNDED THEIR POLICE WHILE SPENDING MILLIONS ON THEIR OWN POLICE PROTECTION**  
 The National Desk at Sinclair Broadcast  
 July 20, 2021



**THE \$392,000 LIFEGUARD: BAYWATCH AS A UNION SHOP**  
 Wall Street Journal | May 20, 2021



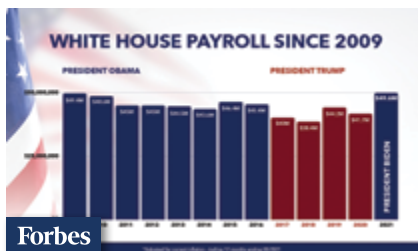
**MAPPING THE SWAMP, A STUDY OF THE ADMINISTRATIVE STATE**  
 The National Desk at Sinclair Broadcast  
 September 2021



**CRIME PAYS - FEDERAL INFORMANTS ARE NOW PAID MILLIONS**  
 Special Report with Bret Baier on Fox News  
 November 25, 2021



**BIDEN'S VAX MANDATE ENFORCEMENT - \$700K FINES**  
 The National Desk at Sinclair Broadcast  
 October 1, 2021



**BIDEN'S BLOATED WHITE HOUSE PAYROLL IS MOST EXPENSIVE IN AMERICAN HISTORY**  
 Forbes | July 1, 2021

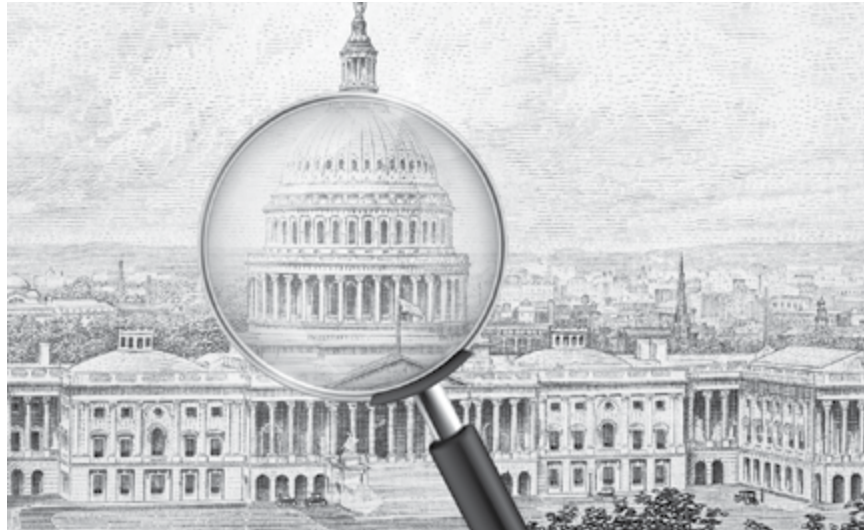


**IS BIDEN'S \$1.9T COVID-19 RELIEF BILL TOO MUCH?**  
 USA Today | February 25, 2021



**DISCUSSING THE FEDERAL CORONAVIRUS RESPONSE SPENDING**  
 C-SPAN | March 8, 2021

## AS SEEN IN



## WASTE OF THE DAY

**Published At Real Clear Policy  
Syndicated By Sinclair Broadcast Group**

Published: Daily, since February 15, 2021

### Transparency And Media Impacts

- A daily column at **Real Clear Policy** compiled by our auditors at OpenTheBooks.com showcasing egregious waste, fraud, corruption and taxpayer abuse.
- Topics include **Quid Pro Cuomo; Congressional Perks; Ivy League, Inc.; #MeTooSlushFund; \$70 Billion in USPS Losses; Kennedy Center Bailouts; \$96 Trillion in unfunded Medicare and Social Security benefits;** and more.
- Syndicated on the **Real Clear News Wire** and republished by the **Chicago Tribune, MassLive, Epoch News, Sinclair Broadcast Group** and **Hearst Broadcast Company**.
- **Hearst TV** did three segments on their 30 local stations: the militarization of traditional regulatory agencies; funding 'mood lighting' in our national parks; and federal employment of interior decorators in the executive agencies.
- **Sinclair National Desk** Interview: "Who Would Get a 'Golden Fleece' Award Today?" – aired on 170 affiliated stations. The Chicago Tribune published our full page editorial, "Who Would Get a 'Golden Fleece' Award Today?"
- The National Desk at Sinclair Broadcast Group aired our "Waste Of The Week" interview every Friday.



**READ OUR STORY STREAM AT REALCLEARPOLICY.COM**

**AS SEEN IN  
THE WALL STREET JOURNAL.**

*"A huge part of the efforts was just educating people on what was actually in the bill, including using a full-page ad in the Wall Street Journal last weekend."*

**NATIONAL REVIEW | DECEMBER 21, 2021**

**OUR OPEN LETTER TO  
MR. AND MS. TAXPAYER**

Published: Wall Street Journal | December 2021



If your Congressman and your Senator vote for the Build Back Better Bill, that vote says everything you need to know about who she/he represents. And it is not you.

Here is what your Congressmen and Senators say the bill costs: **\$1,750,000,000,000.**

However, the permanent cost—as estimated by the Congressional Budget Office – to fund this pork-filled so-called Build Back Better Bill is up to **\$4,730,000,000,000.**

So much for the president's claim that this bill is "free" or "costs nothing."

Do the politicians really think we are that stupid?

Here are just four of the many problems with the Build Back Better bill:

- **Tax carve outs** for journalists, media companies, lawyers, and unions;
- **Tax breaks** for the richest 1% in states like California, New York, and Illinois;
- **\$7 billion** to fund a climate corps – employing hundreds of thousands of climate activists across the nation;
- **Targeting small businesses** by increasing OSHA fines up to \$700,000 per violation!

And there's a lot more in our Wall Street Journal piece.



**READ OUR ORIGINAL WALL STREET JOURNAL AD**



OpenTheBooks Congressional Membership Oversight Report



Screenshot from CNBC's American Greed Episode "The 'Con' in Congress" | CNBC.com

**OPENTHEBOOKS CEO FEATURED IN CNBC'S**

# **AMERICAN GREED: THE "CON" IN CONGRESS**

Aired June 14th, 2021

Exposed ex-Congressman Duncan Hunter and other members of Congress who were sentenced for federal crimes but never stripped of their taxpayer-paid retirement pensions.

We were featured as subject matter experts on the pay, perks, and pension benefits received by members of Congress. Our 2019 oversight report on congressional benefits and previous investigative pieces published at **Forbes** led to our inclusion by **CNBC**.

In June and July, the episode aired nine times for a total audience of 622,729 (source: Meltwater) and also replayed through the year.

Episode helped lead to passage of bipartisan legislation to ban pensions for corrupt members of Congress. The bill called the **No CORRUPTION Act** amends the law so former members of Congress lose their pensions immediately following a lawful felony conviction.

**NO MEMBER OF CONGRESS HAS EVER BEEN STRIPPED  
OF THEIR FEDERAL PENSION AFTER A CONVICTION.**

[\*\*▶ WATCH THE TRAILER\*\*](#)

## PRESENTED AT



# THE DEPTH OF THE SWAMP

 **AS SEEN ON YOUTUBE**  
**3+ MILLION VIEWS**

**SPEECH BY ADAM ANDRZEJEWSKI,  
OPENTHEBOOKS.COM CEO**

PORK, CORRUPTION, WASTE, FRAUD, SAN FRANCISCO POOP,  
NEW YORK RATS, IVY LEAGUE, INC. AND MORE

**"THE SWAMP IS DEEPER THAN ANY  
OF US DARED TO IMAGINE..."**

 **WATCH ON YOUTUBE**



## OUR TRANSPARENCY MACHINE

How the latest in technology allows OpenTheBooks to capture all government spending at every level across America.

Over the last 10 years, technology has allowed our organization the unique opportunity to capture all government spending at the federal, state, and local levels.

We have created an in-house custom system at a sunk-cost of approximately \$1.5 million. Each year, we spend \$1 million more to execute the system - filing 47,000 Freedom of Information Act requests.

### **It's the World's Largest Data Library Of Government Spending.**

OpenTheBooks is the national leader in capturing government expenditures: 20 million public employee salaries, 5 million retirement pension annuities, and 160 million individual vendor payments each year. We revolutionized the capturing and loading of open records requests. We display the captured data - government spending - on our website, mobile app, and our interactive mapping platform.

### **Our Mobile App Already Has 80,000 Downloads!**

Our mobile application located within the Apple and Google play store will allow anyone to download our free application and render all government spending within a 20-mile radius of your phone's location. This allows easy access to the 50,000+ government units across America.

### **Every Dime. Online. In Real Time.**

We can solicit open record requests at an incredible speed without sacrificing accuracy. We are 100-percent scalable - to tens of thousands of open records requests per year. Our environment is dynamic and has unlimited capacity.

In 2022, Openthebooks.com will become an e-commerce site on the same level as Amazon. Our product will be government spending that the taxpayer can view, analyze, and question from the comfort of their home. Our e-commerce site will allow anyone to easy export data from one or many government units using simple search terms.

**Our "latest in technology" will allow unlimited investigations into our data commons which contains 50,000+ government units and growing daily.**

**Join Us. Join The Transparency Revolution!**



**Craig Mijares**  
Chief Operating Officer



# 2021 DATA CAPTURE

<b>JANUARY</b>	<b>1</b>	Individual Salaries: 2,562,422 Individual Retirement Pensions: 35,433 Individual Vendor Payments: 29,095,961
<b>FEBRUARY</b>	<b>2</b>	Individual Salaries: 6,439,517 Individual Retirement Pensions: 1,281,287 Individual Vendor Payments: 49,261,782
<b>MARCH</b>	<b>3</b>	Individual Salaries: 10,417,708 Individual Retirement Pensions: 2,888,497 Individual Vendor Payments: 85,134,364
<b>APRIL</b>	<b>4</b>	Individual Salaries: 12,408,918 Individual Retirement Pensions: 3,730,959 Individual Vendor Payments: 88,280,664
<b>MAY</b>	<b>5</b>	Individual Salaries: 13,349,759 Individual Retirement Pensions: 3,775,459 Individual Vendor Payments: 101,470,910
<b>JUNE</b>	<b>6</b>	Individual Salaries: 14,058,801 Individual Retirement Pensions: 4,054,361 Individual Vendor Payments: 112,306,472
<b>JULY</b>	<b>7</b>	Individual Salaries: 16,787,052 Individual Retirement Pensions: 4,140,305 Individual Vendor Payments: 132,771,316
<b>AUGUST</b>	<b>8</b>	Individual Salaries: 18,200,654 Individual Retirement Pensions: 4,638,080 Individual Vendor Payments: 144,081,093
<b>SEPTEMBER</b>	<b>9</b>	Individual Salaries: 19,116,398 Individual Retirement Pensions: 4,999,183 Individual Vendor Payments: 148,078,832
<b>OCTOBER</b>	<b>10</b>	Individual Salaries: 19,338,110 Individual Retirement Pensions: 5,134,483 Individual Vendor Payments: 153,351,426
<b>NOVEMBER</b>	<b>11</b>	Individual Salaries: 19,403,412 Individual Retirement Pensions: 5,135,102 Individual Vendor Payments: 155,152,344
<b>DECEMBER</b>	<b>12</b>	Individual Salaries: 20,026,944 Individual Retirement Pensions: 5,135,102 Individual Vendor Payments: 155,823,607

# OPENTHEBOOKS GOVERNMENT EXPENDITURE LIBRARY

**We are on pace to capture all available federal and state salaries, bonuses and checkbook spending, along with more municipal spending than ever before.**

In 2021, OpenTheBooks filed 47,000 Freedom of Information Act requests - the most in American history - enabling our auditors to capture 25 million public employee salary and pension records and \$12 trillion in public-spending.

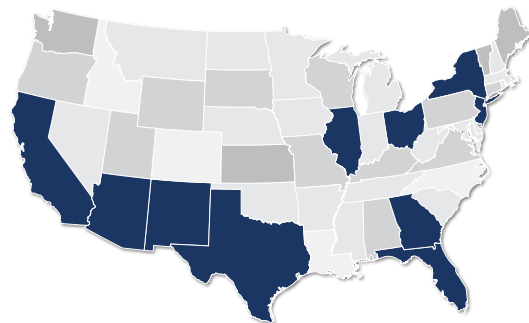
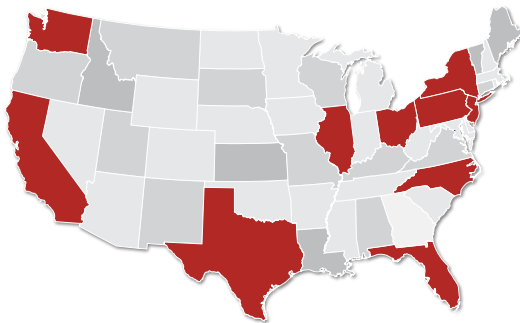
OpenTheBooks captured 100% of federal salaries, bonuses and checkbook spending. We have captured all available state salaries, pensions, and checkbook spending.

Our OpenTheBooks.com database is available for all American citizens to access at no-cost. You - tax-paying Americans - need to see how your elected officials are spending your hard-earned tax-dollars.

**SALARIES**  
20 million total transactions  
\$1.1 trillion

**CHECKBOOKS**  
155 million total transactions  
\$12 trillion

**PENSIONS**  
5 million total transactions  
\$14.4 billion monthly  
\$172 billion annually



## TOP 10 SALARY SPENDING STATES

- |   |  |
|---|--|
| <b>1. CALIFORNIA</b><br>\$155,322,720,654 spent<br>2,077,910 salary records | <b>6. OHIO</b><br>\$28,561,015,160 spent<br>676,494 salary records           |
| <b>2. NEW YORK</b><br>\$104,869,793,122 spent<br>1,727,390 salary records   | <b>7. NEW JERSEY</b><br>\$26,663,756,453 spent<br>388,234 salary records     |
| <b>3. TEXAS</b><br>\$77,229,845,101 spent<br>1,621,200 salary records       | <b>8. WASHINGTON</b><br>\$27,719,240,226 spent<br>476,485 salary records     |
| <b>4. FLORIDA</b><br>\$41,342,519,490 spent<br>883,968 salary records       | <b>9. NORTH CAROLINA</b><br>\$25,717,351,910 spent<br>558,111 salary records |
| <b>5. ILLINOIS</b><br>\$37,283,469,781 spent<br>627,089 salary records      | <b>10. PENNSYLVANIA</b><br>\$22,845,950,087 spent<br>417,260 salary records  |

*\*Please note this data is inclusive of both state and local salary collection.*

## TOP 10 CHECKBOOK SPENDING STATES

- |  |   |
|--|---|
| <b>1. CALIFORNIA</b><br>We are suing California for their state checkbook. | <b>6. OHIO</b><br>\$99,122,362,053 spent<br>676,494 transactions          |
| <b>2. NEW YORK</b><br>\$471,752,982,216 spent<br>14,788,047 transactions   | <b>7. NEW MEXICO</b><br>\$41,322,832 spent<br>1,587,097 transactions      |
| <b>3. TEXAS</b><br>\$261,765,205,084 spent<br>13,911,915 transactions      | <b>8. NEW JERSEY</b><br>\$103,937,021,911 spent<br>2,209,258 transactions |
| <b>4. FLORIDA</b><br>\$180,302,062,820 spent<br>10,202,744 transactions    | <b>9. ARIZONA</b><br>\$73,365,289,370 spent<br>12,120,775 transactions    |
| <b>5. ILLINOIS</b><br>\$105,456,496,690 spent<br>4,996,436 transactions    | <b>10. GEORGIA</b><br>\$133,220,768,369 spent<br>1,926,178 transactions   |

*\*Please note this data is inclusive of both state and local checkbook collection.*

# 2021 LAWSUITS

## Inflection Point Lawsuits To Enforce Transparency Law

1

### **OPENTHEBOOKS VS. U.S. DEPARTMENT OF HEALTH & HUMAN SERVICES**

Federal Court, District of Columbia

**Case #:** 1-21-cv-02821 | **Filed:** October 25, 2021

**Description:** For Dr. Anthony Fauci's financial disclosures

**Lawyers:** Judicial Watch, Washington, D.C.

2

### **OPENTHEBOOKS VS. CALIFORNIA**

Superior Court, Sacramento, California

**Case #:** 34-2020-80003296 | **Filed:** January 10, 2020

**Description:** To force open the line-by-line state checkbook

**Lawyers:** Cause of Action Institute, Arlington, Virginia

## AS SEEN IN



Courtesy of The White House | Public Domain

## LAWSUIT

**AMERICAN TRANSPARENCY** vs. **U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES (HHS)**  
**OPENTHEBOOKS.COM** **DR. ANTHONY FAUCI**

District of Columbia | October 25, 2021  
 Case number: 1-21-cv-02821

### **SUING FOR DR. ANTHONY FAUCI'S EMPLOYMENT CONTRACT, FINANCIAL & CONFLICT DISCLOSURES, JOB DESCRIPTION, AND ROYALTY PAYMENTS**

In January, our auditors at OpenTheBooks investigated Dr. Anthony Fauci.

We discovered Fauci was the #1 most highly compensated federal employee. Our findings were national and international news. However, we had more questions... a lot more.

So, we filed a Freedom of Information Act (FOIA) request for Dr. Fauci's employment documents. Over a ten-month period, the agency slow-walked 51 pages out of nearly 4,100 pages responsive to our request.

Together with Judicial Watch - we filed a federal Freedom of Information Act lawsuit to force the Fauci paperwork into the sunshine.

**Our federal case moved quickly.**

**IMPACT: Nearly 4,100 pages of documents responsive to Dr. Anthony Fauci's employment and royalties will be produced by U.S. Health And Human Services starting on February 1, 2022.**

 **DOWNLOAD OUR COMPLAINT**

## AS SEEN IN

Forbes **LAS VEGAS** REVIEW-JOURNAL ZeroHedge RealClear Politics

THE SACRAMENTO BEE **CAL** MATTERS ORANGE COUNTY REGISTER *The Mercury News*



# CALIFORNIA LAWSUIT

## OpenTheBooks vs. The State of California

Our lawyers: Cause of Action, Washington, D.C.

**How California's Lack  
Of Transparency Could  
Flip The U.S. Senate**

Published: Forbes  
August 2021

**California Is The Only  
State To Hide Its Spending  
– Nearly \$300B A Year**

Published: Forbes  
December 2021

Out of the 50 states, California is the only state that refuses to produce its state checkbook to our auditors. As a result, we sued them.

Help force California to open their books.

 **SIGN THE PETITION**

# OUR TEAM

## Board Of Directors, Staff, And Board Advisory



### **Thomas W. Smith, Chairman of the Board**

Palm Beach, FL. Mr. Smith is the founding partner of Prescott Investors. He was the managing partner of Whitcom Investment Company in New York and a partner with Reynolds and Company. Mr. Smith is currently a trustee of the Manhattan Institute, and the Government Accountability Institute. He has served on a number of corporate boards. He is the past Chairman of the National Center for Policy Analysis and the past Chairman of St. Ann School in New York City. He was a lieutenant in the U.S. Navy. He received his Master's Degree in Economics from the University of California - Berkeley and his Bachelor's Degree from Miami University in Oxford, Ohio.



### **Adam Andrzejewski, Founder, Board Secretary & Chief Executive Officer**

Hinsdale, IL. Adam is an entrepreneur - and before founding OpenTheBooks - he co-founded HomePages Directories, a \$20 million publishing company (1997-2007). Adam has spoken at Harvard Law School and the Columbia School of Journalism. In 2020, Adam's findings were featured in the President's Budget to Congress. As a senior policy contributor at Forbes, Adam's editorials have received 16+ million views. His works have been featured on Good Morning America, ABC World News Tonight, The Wall Street Journal, USA Today, BBC, FOX News, and New York Times. In 2010, Adam ran for Governor of Illinois. Adam has finished the Chicago Marathon seven times.



### **Bruno Behrend, J.D., Board Member**

Highland Park, IL. Mr. Behrend, J.D., is the past Chairman of American Transparency. Just prior to helping found American Transparency, he was the director of the Center for Transforming Education at The Heartland Institute, where he remains a Senior Fellow on education issues. Behrend is a graduate of the University of Illinois (1983) with a degree in finance and a graduate of IIT-Kent College of Law (1990). He is licensed to practice law in Illinois. In 2008, Behrend coauthored Illinois Deserves Better - The Ironclad Case for an Illinois Constitutional Convention, the release of which coincided with a campaign to pass a referendum calling for a Constitutional Convention in Illinois.



### **Jameson G. Campaigne, Treasurer**

Ottawa, IL. Mr. Campaigne co-founded (1960) and later was a long term board member of Young Americans for Freedom, the first nationwide conservative youth group. After college, Jameson rose to managing editor at the Henry Regnery Company, and published works by Frank Meyer, William F. Buckley, Jr., Russell Kirk, and many others. In 1975, he founded Green Hill Publishers and Jameson Books (1986) producing more than fifteen million copies of conservative books. Jameson serves the American Conservative Union board (since 1974), and the National Humanities Institute, Mont Pelerin Society member (1971), and helped found or served on the board of the National Tax Limitation Committee, The Media Institute, and The Philadelphia Society.



### **Chuck Chokel, Board Member**

Newcastle, NH. Graduated from Williams College (1975) and from the University of Chicago (1977) with a MBA degree. In 1978, Chuck joined Progressive Corp. and rose to be Co-CEO, Chief Investment and Capital Officer. He managed Progressive's \$10+ billion portfolio and was a member of Progressive's Board of Directors. Chuck has completed 300 triathlons including forty half ironman distance events and eleven full ironman distance events. Competed in Hawaii Ironman World Championships in 2005 and 2006 and finished both years. In 2019, Chuck won his age group in the Senior Olympic triathlon.



### **Lisa Markham, Board Member**

Sarasota, FL. Ms. Markham has been a lifelong Libertarian since reading Hayek's *The Road to Serfdom* at age 15. She attended Smith College where she read Medieval History, French and Italian. A former vice president with Citibank, she has a Master's of Business Administration from Kellogg at Northwestern and a Master's Degree in the Fine and Decorative Arts from the University of Glasgow in Scotland. She participates in the promoting of transparency, accountability, and honest government through her leadership role at American Transparency.



### **Richard Weiss, Board Member**

Winter Park, FL. Dick Weiss was the Select Equity portfolio manager at Wells Capital Management before retiring in November of 2020. Dick joined Wells Capital Management following its acquisition of Strong Capital Management in 2004. Prior to the merger, Dick was vice chairman and CIO of Strong. He served as portfolio co-manager of the Strong Advisor Common Stock Fund and the Strong Opportunity Fund.

Dick earned a bachelor's degree in business administration from the University of Southern California and a MBA, graduating with distinction, from the Harvard Graduate School of Business Administration. In 1996 and 1997, *Barron's* named Dick one of the "Top 100 Fund Managers." In 2000, he was named "Manager of the Decade" by *Money* magazine and was named to *Money's* "2002 Ultimate Investment Club." Dick has consistently received Lipper's No. 1 ranking for both the Common Stock Fund and Opportunity Fund for periods of five, 10, and 15 years, respectively.



### **Craig Mijares, Chief Operating Officer**

Boca Raton, FL. Craig Mijares is the Chief Operating Officer for American Transparency. Mr. Mijares has a B.A. in Computer Information Systems from DeVry University. He has worked in executive compensation and benefits administration for over 20 years with an industry leading firm where he has lead teams of over 100 associates. Mijares is responsible for our overall technology direction, and is the chief designer of the OpenTheBooks.com portal. Mijares is the prime driver of our award winning Open The Books mobile application, widget, interactive mapping features, proprietary data capture tools, spending clocks, and SNAPSHOT™ Transparency Reports.



### **Courtenay Lyons, Development Director**

Charlottesville, VA. Courtenay Lyons is the Director of Development for American Transparency. Mrs. Lyons joined OpenTheBooks in 2020 with 10 years of experience in philanthropy. Most recently, she served as a consultant at CCS Fundraising where she worked with several leading nonprofit institutions in the greater New York area. Prior to CCS, she spearheaded donor strategy and communications for the Thomas Jefferson Foundation (Monticello). Courtenay graduated from the University of Virginia with a B.A. in American Politics in 2012 and is a graduate of The Sorensen Institute for Political Leadership. She resides in Virginia with her husband, John, and their dog, Gracie.



### **Sejjelle Erastus-Obilo, Creative Services Manager**

Aurora, IL. Since Sejjelle's journey with OpenTheBooks began in 2019, she has spearheaded the organization's design and marketing, refining its brand image. This includes designing oversight reports and graphics for social media, *Forbes*, and more. Prior to OpenTheBooks Sejjelle freelanced for 7 years - clients included Chevrolet and The Arrivals Group Immigration Law. Sejjelle is a Benedictine University alumna, with a BBA in Marketing. She was born in Stevenage, UK and has lived in Aurora, IL for 18 years.



### **Matthew Tyrmand, Deputy Director at Large**

Matthew joined founder Adam Andrzejewski in 2013 and helped launch OpenTheBooks nationally. Previously, Tyrmand spent a decade plus running healthcare and telecommunications portfolios for top hedge funds on Wall Street. He is a graduate of the Think Tank MBA of the Atlas Leadership Academy, a Claremont Lincoln Fellow, and a member of the Philadelphia Society. He graduated from University of Chicago in 2003. He is also an engaged Polish dual citizen and active in the Polish and European-wide civil, political, and economic debates and is published widely in Poland as an editorialist and analyst and the author of two books.

## IN MEMORIAM



### **U.S. Senator Tom A. Coburn, M.D., Honorary Chairman**

**RIP: 2020**

Muskogee, OK. Former U.S. Congressman, United States Senator and 2013 Time List: 100 Most Influential People in the World. Co-Sponsor of 2006 "Google Your Government Act" which opened United States Government checkbook spending to online transparency for the first time in history. Identified the "Bridge to No Where" in Alaska which helped to end the congressional practice of wasteful earmarks. Coburn's annual Waste Book was an oversight primer on federal taxpayer abuse. An entrepreneur with a career in obstetrics, Dr. Coburn delivered over 4,000 babies before the Senate passed a rule to stop his practice of medicine. Married to Miss Oklahoma (1967), Tom and Carolyn Coburn raised three girls.



### **Patrick H. Caddell, Board Advisor**

**RIP: 2019**

Patrick H. Caddell was a political strategist, consultant and FOX news contributor. He served as chief public opinion pollster and senior advisor for the campaigns of Democratic Presidential candidates George McGovern (1972) and Jimmy Carter (1976). Caddell went on to serve as a personal advisor for President Carter from 1977-1981. He advised over 150 political campaigns including those of Gary Hart, Walter Mondale, Jerry Brown, Joe Biden, Edward Kennedy, Edmund Muskey and Mario Cuomo. From 1981-1984 he was a member and Vice Chair of the US Military Academy at West Point by presidential appointment.

Mr. Caddell served as a consultant on major motion pictures such as Apocalypse Now, Reds, Air Force One, In the Line of Fire, and Breakout. In addition, Caddell was a writer, producer and consultant on the Emmy Award Winning NBC series The West Wing. Patrick Caddell graduated from Harvard University and was President of Caddell Associates.



### **Foster Friess, Board Advisor**

**RIP: 2021**

Jackson Hole, WY. Foster Friess was a businessman and philanthropist. He launched Friess Associates in 1974, which was named one of the decade's top mutual funds in the 1990s. His philanthropic work included significant gifts to OpenTheBooks.com and many other public policy organizations. He was very generous and so much more. In 2018, Foster ran for governor of Wyoming using the slogan "open the books" and narrowly lost in the primary. In 2018 and 2019, Foster personally presented our 'Open Letter' published in The Wall Street Journal to President Donald Trump and urged the president to embrace the transparency revolution and declare war on waste.



### **Herbert London, Board Advisor**

**RIP: 2018**

New York, NY. Prominent and influential activist, politician, professor, academic and tutor. Mr. London was President of London Center for Policy Research. London ran for Governor of New York (1990) and New York Comptroller (1994) - credibly running both campaigns. Former President of Hudson Institute (1997 - 2011), London was President Emeritus. He was the former John M. Olin Professor of Humanities at New York University, created the Gallatin School of Individualized Study (1972), and served as dean until 1992.



## PRIVATE, INVITATION-ONLY EVENTS FOR OUR TOP SUPPORTERS

Throughout 2021 we hosted 30-40 minute Zoom calls with the following key public-policy leaders in the field.

We plan to continue these events in 2022.



**Adam Brandon**  
President of  
FreedomWorks



**Ed Meese III**  
75th Attorney General of  
The United States and  
2019 Presidential Medal of  
Freedom Recipient



**Mark Mills**  
Manhattan Institute Senior Fellow  
and Co-Director of Northwestern  
University's Institute on  
Manufacturing Science and  
Innovation



**Chris Rufo**  
Director of the Discovery  
Institute's Center on Wealth  
& Poverty and Contributing  
Editor of City Journal



**Russ Vought**  
President of the Center for  
American Restoration,  
and former Director of the Office  
of Management & Budget

**Additionally, we held two other events:  
a Donor Appreciation Event in-person in Chicago in September;  
and an Investor Update in December.**

# JOIN OUR LEGACY SOCIETY

## HELP STRENGTHEN AND PRESERVE THE OPENTHEBOOKS GOVERNMENT EXPENDITURE LIBRARY WITH A PLANNED GIFT

Joining our Legacy Society and making a planned gift will show your support, help enhance our database and operations, and positively impact future generations of tax-paying Americans.

We recommend consulting your tax advisor about how making a gift to OpenTheBooks might help you achieve the following financial benefits:

- Showing your support for OpenTheBooks while retaining control of your assets during your lifetime
- Receiving an income tax charitable deduction for the fair-market value of your gift of appreciated securities while avoiding capital gains tax on the sale of such assets
- Reducing tax consequences of unused retirement savings
- Receiving an income tax deduction or, if the gift is made as a bequest, an estate tax deduction
- Reducing your taxable estate, because assets contributed to the OpenTheBooks during your lifetime or following your lifetime will not be included in your estate for estate tax purposes

Planned gifts provide for the future of OpenTheBooks.

**If you are interested in learning more about joining our Legacy Society and making a planned gift to OpenTheBooks, please reach out to our Development Director, Courtenay Lyons at [401.648.2599](tel:401.648.2599) or [Courtenay.Lyons@OpenTheBooks.com](mailto:Courtenay.Lyons@OpenTheBooks.com).**



# CONNECT WITH OPENTHEBOOKS



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**LINKEDIN:** OpenTheBooks.com



**PHONE:** 312.320.1867  
**EMAIL:** Adam@OpenTheBooks.com  
**ADDRESS:** American Transparency  
3 Grant Square #355, Hinsdale, IL 60521  
**WEBSITE:** OpenTheBooks.com

## JOIN THE TRANSPARENCY REVOLUTION

Help us open the books on local, state, and federal spending. With your help, we can change the narrative on taxation and spending, educate Americans, and create informed debate.

## STAY INFORMED & PARTNER WITH US

Join our fast-growing community to receive news and updates from our CEO and Founder, Adam Andrzejewski.

Sign up at [OpenTheBooks.com/members/registration](https://OpenTheBooks.com/members/registration) to learn about our data and findings in real time.

## SUPPORT OUR MISSION

Your gift will be used to directly help us post every dime, online, in real time. Make your tax-deductible gift today at [OpenTheBooks.com/donate/](https://OpenTheBooks.com/donate/).





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3 Grant Square #355

Hinsdale, IL 60521

Report Designed by Seizelle Erastus-Obilo